South Davis Recreation District 1 **Administrative Control Board Meeting** 2 3 October 18, 2021, at 3:15 p.m. 4 5 Board Members present 6 Marti Money, County Representative 7 Mayor Len Arave, North Salt Lake 8 Mayor Rick Earnshaw, Woods Cross 9 Mayor Randy Lewis, Bountiful Councilmember Tami Fillmore, Centerville 10 Bret Millburn, County Representative **arrived at 3:55 p.m. 11 12 Todd Meyers, County Representative **arrived at 4:37 p.m. 13 14 Others in attendance: Jayme Blakesly, District Attorney 15 Tif Miller, Executive Director Tyson Beck, District Clerk 16 Scott McDonald, Aquatics & Fitness Director 17 Mary Gadd, Office Manager Tom Lund, Maintenance Supervisor Cory Haddock, Ice & Recreation Director Ron Mortensen, Bountiful Resident 18 19 Tammy Bernstein, Customer Service Manager Farrell Buller, 110% Cost Recovery 20 Tallie Viteri, Woods Cross Resident Nathan Leavitt, VCBO Architecture 21 Dennis Forbush, Hogan Construction Chad Reimschussel, Swim Coach 22 23 Work Session – 3:15 p.m. 24 25 Chairman Arave opened the work session at 3:21 p.m. 26 27 Tif Miller reported that over the past couple months the District revenues and expenses 28 have been reviewed with the team at 110% cost recovery. He reported they are now in the 29 process of looking at all the District services and programs and trying to decide where they fall 30 in a rank order system. Mr. Miller explained that costs should not be considered when ranking 31 and introduced Farrell Buller to lead the presentation. 32 33 Ms. Buller gave a brief introduction of the 110% team working on this project, a smart 34 approach to cost recovery. Ms. Buller explained that this is the same beneficiary of service work 35 session that the District management staff took part in last week. Ms. Buller explained she will be asking the Board for input on how they want to be spending taxpayer resources, what the 36 37 values are for their community, and how does the Board want to progress going forward. The 38 Board will act as the resident representation and the information from here will be combined 39 with the staff input and presented with the results later. 40 41 Ms. Buller explained that the concept is broken down into two components, cost recovery 42 and subsidy. Ms. Buller acknowledged that it is not easy to balance giving those what they want 43 and to help them but keeping a business acumen mindset. The process that entities are led 44

through is a tax investment/revenue enhancement philosophy that is broken into three categories, service categories, beneficiary of service and cost of service. She continued that the process the Board will complete today will be in the beneficiary of service area. She explained that the management staff has created the service categories based on all the services and programs that

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are offered by the District.

Ms. Buller continued that as they get into the beneficiaries of service to think about if it is a service that is individualized in nature or more of a common good. If a program needs a mastery of skill to be able to participate it is more individualized in nature. A beginner level swimmer is more accessible and open to all in the community. Ms. Buller referenced a paper the Board was handed out and informed them they will rank the service categories based upon the beneficiary of service.

Ms. Buller explained that when the cost of service is talked about that it includes the whole cost, including salaries from the Executive Director to utilities and everything that can be identified. Taking the cost of services and reviewing them direct to rankings of beneficiaries of the service, the District will build what the cost recovery would be to take care of programs and services.

 Chairman Arave asked if he should be ranking based on what the community needs or what he believes the District should be providing. Ms. Buller answered that he would rank the services based on how he valuable he believes the service is to the community. Chairman Arave inquired how he would rank a service if he believes the infrastructure must be provided in order for the service to be had. Ms. Buller referred the infrastructure to a drop-in activity, otherwise the facility itself is understood to be necessary.

Ms. Buller reviewed each service category and then gave the Board time to complete their rankings.

** Bret Millburn arrived at 3:55 p.m. **

Regular Meeting – 4:00 p.m.

WELCOME

Chairman Arave opened the regular meeting at 4:02 p.m.

CITIZEN MATTERS

 Tallie Viteri expressed concerns over the policy the District has in creating youth flag football teams. Ms. Viteri was under the impression that teams would be assigned randomly but as the season progressed, she found many teams that registered as complete teams and have played together for years. These teams were far more experienced and skilled. Her child's team experienced several blowout games against these teams but when they played other randomly assigned teams that the children had an exciting time, whether they won or lost. Ms. Viteri believes that a better job could be done in composing teams in a recreational league.

Councilmember Fillmore asked if this matter can be put onto an agenda for the Board to address.

APPROVAL OF MINUTES FOR SEPTEMBER 20, 2021, MEETING

 Minutes of the Administrative Control Board Meeting held on September 20, 2021, was approved on a motion made by Mayor Lewis, and seconded by Mrs. Money. Board Members Money, Arave, Earnshaw, Lewis, Fillmore, and Millburn voted "aye."

REVIEW AND APPROVAL OF EXPENDITURES/FINANCIAL STATEMENT REVIEW FOR SEPTEMBER 2021

There were no questions regarding expenditures. Total expenditures of \$431,085.73 for the period of September 1, 2021, to September 30, 2021, was approved on a motion made by Mayor Earnshaw and seconded by Councilmember Fillmore. Board Members Money, Arave, Earnshaw, Lewis, Fillmore, and Millburn voted "aye."

 Mr. Miller reviewed the financial statement mentioning that things have slowed because of the pool projects but that the recreation programs and doing well. Chairman Arave asked when the next membership report would be, and Mr. Miller answered he would one have next month. Chairman Arave asked what it currently looked like, and Mr. Miller answered that numbers are down because of the pool construction and better in some memberships in 2020.

POOL PROJECT UPDATE

Mr. Miller reported that the project started just right after Labor Day and all the areas on the roof have been replaced. Mr. Miller mentioned that adjustments were made due to the rain and a few things have been delayed. Mr. Miller reported that starting the next week the Lap Pool would close for work to be completed there. Mr. Miller reported that the air handlers have been delayed until maybe mid-January and that staff recommends waiting to install the handlers until the September 2022 closure. Mr. Miller stated that the old air handlers will be installed but that air flow will still be improved, just not as great with the new handlers.

Councilmember Fillmore inquired if the installation of the old air handlers might damage the newly completed work. Nathan Leavitt stated that is a concern but that there were many other conditions that have been fixed. Mrs. Money asked how the replacement of the slide stairs factor into this situation. Mr. Miller answered that replacement doesn't affect this situation and that the Leisure Pool is on schedule for the December 15th opening. Mrs. Money questioned what the future closure would look like, and Dennis Hogan replied that the installation would take 7-8 weeks. Board Members discussed the timing of the closures in relation to other closures and offered suggestions for other options there might be to reduce the time or alternate means of staying open.

MASTER PLAN AND FUTURE FACILITY IMPROVEMENTS UPDATE

Mr. Miller stated that he has set up a meeting with Gilmore & Bell but not until January 2022 as per their suggestion. Mr. Miller reported that they said to inform them if the District decides to purchase any property before that date. Chairman Arave asked when the parameter resolution would be voted on. Mr. Blakesley stated that would likely be in the first quarter of the year and would formally engage with Gilmore & Bell in January.

FIRST DISCUSSION ON 2021 BUDGET; SET PUBLIC HEARING

Mr. Miller stated that when looking at the budget estimate, you could see that the hardest hit is memberships. He continued that recreation was doing great, ice was doing great, and aquatics was doing great until the planned closure. He reported that ways to offset the increased expenses in wages was being reviewed. Mr. Miller said that he was planning for a public hearing in November on the Budget and an increase of fees. Councilmember Fillmore inquired if the cost recovery timeline would allow for that, and Mr. Miller answered that he should have an idea, that wasn't finalized, but have a representation of what some increases might be.

Mrs. Money asked where the drop-in admission for fitness hits the budget and Mr. Miller answered that it is part of the pool admissions. Councilmember Fillmore asked where the swim teams, both High Schools and Tsunami, were practicing while closed and Mr. McDonald replied that the School District secured their own space and Tsunami has been going to West Valley or Kearns.

Chairman Arave asked what capital expenditures are planned for next year. Mr. Miller replied that payment for the air handlers is unknown but they would be paid either this year or the next. Other projects that are planned are the membership entrance on the northwest exit doors, upgrades to security cameras, work on the parking lot, and some recreation equipment.

Todd Meyers arrived at 4:37 p.m.

Mr. Miller pointed out that the proposed Budget has a full-time Fitness Coordinator, and he has decreased the program director line in half but increased the permanent employee's line. Mr. Miller stated that staff is excited to see how the Ice Ribbon grows in the coming year and incorporating the Legacy Baseball program. Councilmember Fillmore inquired if now having paid staff organizing and running the baseball program if it is another subsidized program. Mr. Miller responded that what Legacy charged is probably higher than what the District will charge but fees could be set to offset the wage expenses.

Mayor Earnshaw made a motion to hold a public hearing on November 15^{th,} 2021, at 6:00 p.m. and was seconded by Mrs. Money. Board Members Money, Arave, Earnshaw, Lewis, Fillmore, Millburn, and Meyers voted "aye."

EXECUTIVE DIRECTOR REPORT

Not covered.

OTHER MATTERS

Not covered.

NEXT SCHEDULED BOARD MEETING

The next Board meeting will be on November 15th, 2021.

At 4:45 p.m. Mayor Earnshaw made a motion to adjourn the Board Meeting and to move into a closed meeting to discuss the purchase, exchange, or lease of real property. Mayor Lewis seconded the motion. Chairman Arave asked for a roll call vote. Board Members Fillmore,

192	Meyers, Lewis, Earnshaw, Arave, Money, and Millburn voted "aye."
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194	Attending the closed session was:
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196	Marti Money, County Representative
197	Mayor Len Arave, North Salt Lake
198	Mayor Rick Earnshaw, Woods Cross
199	Mayor Randy Lewis, Bountiful
200	Councilmember Tami Fillmore, Centerville
201	Bret Millburn, County Representative
202	Todd Meyers, County Representative
203	Tif Miller, Executive Director
204	Jayme Blakesley, District Attorney